



## **8<sup>TH</sup> NATIONAL COMMUNITY HEALTH FINANCING CONFERENCE**



### **Theme**

**Expanding Community Health Insurance schemes: A pathway to universal health insurance coverage and equitable access to quality healthcare services in Uganda.**

**Date: 18<sup>th</sup> – 22<sup>nd</sup> August, 2025**

**Venue: Imperial Golf View Hotel, Entebbe**

### **CONFERENCE HOST**



## CONFERENCE PARTNERS



**Brot**  
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## **Acronyms**

|                |                                                    |
|----------------|----------------------------------------------------|
| <b>BftW:</b>   | Bread for the World                                |
| <b>CBHF:</b>   | Community Based Health Financing                   |
| <b>CBHI:</b>   | Community-Based Health Insurance                   |
| <b>CHF:</b>    | Community Health Financing                         |
| <b>CHI:</b>    | Community Health Insurance                         |
| <b>FUE:</b>    | Federation of Uganda Employers                     |
| <b>ICT:</b>    | Information Communication Technology               |
| <b>KIDO:</b>   | Kingdom Development Organ                          |
| <b>MoGLSD:</b> | Ministry of Gender, Labour, and Social Development |
| <b>MoH:</b>    | Ministry of Health                                 |
| <b>NDP:</b>    | National Development Plan                          |
| <b>NGO:</b>    | Non-Governmental Organization                      |
| <b>NHIS:</b>   | National Health Insurance Scheme.                  |
| <b>OOP:</b>    | Out-of-Pocket                                      |
| <b>PDM:</b>    | Parish Development Model                           |
| <b>SHU:</b>    | Save for Health Uganda                             |
| <b>SWOT:</b>   | Strengthens, Weaknesses, Opportunities and Threats |
| <b>UHC:</b>    | Universal Health Coverage                          |
| <b>UHPC:</b>   | Uganda Health Partners Cooperative                 |
| <b>UPMB:</b>   | Uganda Protestant Medical Bureau                   |
| <b>WHO:</b>    | World Health Organization                          |

**Acknowledgments**

We wish to formally extend our profound appreciation to the organizations whose generous support ensured the successful convening of the 8th National Community Health Financing Conference, held from 18th to 22nd August 2025. We particularly recognize the Ministry of Health, Bread for the World, Uganda Protestant Medical Bureau, and Uganda Health Partners Cooperative for their unwavering commitment to advancing the agenda of Community Health Financing in Uganda. Your contributions were instrumental in providing a platform for constructive engagement on strategies to strengthen Community-Based Health Financing schemes and to streamline their operations in pursuit of Universal Health Coverage. This partnership has not only enabled fruitful deliberations during the conference but has also reinforced the broader vision of accessible, affordable, and equitable healthcare services for all Ugandans.

We remain indebted to your continued collaboration and commend your steadfast dedication to building sustainable health systems that serve communities with efficiency and fairness.

## Executive Summary

The 8th National Community Health Financing Conference was held from **18th–22nd August 2025** at Imperial Golf View Hotel, Entebbe, under the theme “*Expanding Community Health Insurance Schemes: A Pathway to Universal Health Insurance Coverage and Equitable Access to Quality Healthcare Services in Uganda.*” The conference convened over 30 stakeholders from government ministries, Development Partners, Civil Society, Academia, Local Governments, Health Cooperatives, and Community Health Insurance (CHI) Schemes. Its purpose was to deliberate on the Ministry of Health’s draft Guidelines for Community-Based Health Insurance (CBHI), share best practices, and build consensus on a sustainable framework to advance Uganda’s Universal Health Coverage (UHC) agenda.

Key deliberations highlighted the achievements of CBHI promoters such as Save for Health Uganda (SHU), Uganda Protestant Medical Bureau (UPMB), and the Uganda Health Partners Cooperative (UHPC), who showcased models, improving financial protection and access to healthcare for low-income and informal sector households. Persistent challenges were noted, including limited coverage, sustainability concerns, weak regulatory frameworks, low awareness, and affordability issues.

A central outcome of the conference was the **development and refinement of operational Guidelines** for Community Based Health Financing (CBHF) Schemes for Uganda. These Guidelines set out governance structures, financing mechanisms, benefit packages, grievance redress mechanisms, and monitoring and evaluation frameworks to ensure accountability, inclusivity, and long-term sustainability. Participants further adopted a roadmap that targets approval of the Guidelines by the Ministry of Health latest December 2025 and nationwide dissemination in January 2026.

The conference concluded with recommendations and resolutions that emphasized:

- Harmonizing CBHF models into a national framework aligned with the National Health Insurance Scheme (NHIS).
- Expanding CBHF coverage to all income groups and underserved regions.
- Strengthening financing through partnerships and subsidies for vulnerable groups.
- Institutionalizing grievance redress, CBHF schemes’ accreditation, and robust monitoring and Evaluation systems.
- Enhancing communication strategies and digital systems for enrolment, data collection, member management and accountability.

In closing, participants reaffirmed that Community-Based Health Financing remains a vital pillar in Uganda’s journey towards equitable, accessible, and sustainable healthcare services. The adoption and effective implementation of the new CBHF Guidelines were recognized as critical to achieving Universal Health Coverage by 2030.

## **1.0 Introduction**

The 8th National Community Health Financing Conference on Community Health-Based Financing (CBHF) Guidelines brought together stakeholders from Government, Development Partners, Academia, Civil Society, and Community Based Health Financing Schemes. The purpose of the conference was to deliberate on the draft CBHF Guidelines, share experiences, and build consensus on the future of community health financing in Uganda. The discussions highlighted key achievements, emerging challenges, and opportunities for strengthening community-based health financing as a pathway to Universal Health Coverage (UHC). The conference resulted in resolutions on policy advocacy, scheme sustainability, integration with government frameworks, and stronger collaboration among stakeholders. A detailed account of proceedings and recommendations is presented in this report.

## **2.0 Background**

Save for Health Uganda (SHU) has been at the forefront of promoting Community-Based Health Financing (CBHF) schemes as a sustainable model for healthcare financing in Uganda. In light of the Ministry of Health's ongoing efforts to establish national CBHF Guidelines, SHU convened this conference to provide a platform for dialogue, knowledge sharing, and collective decision-making. The conference aimed to review the draft Guidelines, assess the status of CBHF implementation, and chart a clear way forward.

## **3.0 Approach**

The conference adopted a participatory approach that included plenary sessions, keynote presentations, panel discussions, and group work. Key resource persons from SHU, Uganda Health Partners Cooperative (UHPC), the Uganda Protestant Medical Bureau (UPMB), and the Ministry of Health presented insights, while participants engaged in robust discussions to generate draft Guidelines, recommendations and resolutions.

## 4.0 Conference Proceedings

### 4.1. Official Opening

#### 4.1.1 Welcome Remarks Mr. Makaire Fredrick, Executive Director of Save for Health Uganda (SHU),

He warmly welcomed participants to the 8th National Community Health Financing Conference. In his address, he recognized the presence of the Chief Guest, government officials, development partners, civil society, academia, local governments, healthcare providers, and representatives of Community Health Insurance (CHI) schemes.



*Mr. Makaire Fredrick, Executive Director (SHU), delivering his welcoming remarks.*

He extended special

appreciation to development partners, particularly Bread for the World and the Ministry of Health, for their continued support in making the conference possible.

Mr. Makaire provided an overview of Save for Health Uganda (SHU), an indigenous NGO established in 2002 with a mission to improve the quality of health of Ugandans through self-managed community health financing schemes. SHU promotes both Community Health Insurance (CHI) and Community Health Savings (CHS) models and currently operates in 15 districts across Central, Western, and Eastern Uganda. The organization runs five CHI schemes, reaching 31,000 individuals through partnerships with 33 healthcare providers.

He highlighted the concept of Community Health Insurance (CHI) as a voluntary, community-based prepayment arrangement designed to pool health risks and resources. CHI enhances financial protection and access to services for low-income and informal sector households. It is guided by the principles of

solidarity, risk pooling, active member participation, voluntary membership, and a non-profit character. By 2025, approximately 30 schemes were operating in 40 districts, covering about 170,000 people.

Reflecting on the 7th CHF Conference resolutions (2023), Mr. Makaire underscored the progress made, including collaboration with the Ministry of Health to develop CHI guidelines, efforts toward digitization (electronic systems, biometric enrolment, mobile applications), integration of CHI into the National Health Insurance Scheme (NHIS), forging ICT partnerships to expand awareness and enrollment, establishing coordination mechanisms for CBHI promoters, and applying data-driven tools for monitoring and evaluation.

He outlined the main objectives of the 8th CHF Conference (2025), which are to build consensus on proposals for CBHI guidelines and to develop a support strategy for approval by the Ministry of Health. The expected outputs include the development of draft CBHI Guidelines and a roadmap for their approval, while the expected outcomes are the formal approval of the Guidelines, the establishment of a CBHF schemes and promoters coordination mechanism, and streamlined integration of CBHF operations into the NHIS bill and regulations.

Finally, Mr. Makaire highlighted the structure of the conference, which spans five days of speeches, technical presentations, panel discussions, group work, and plenary sessions designed to generate collective insights and actionable recommendations.

#### **4.1.2 Opening Speech by the Chairperson, Board of Directors.**

Dr. Leticia Nakimuli Irumba, Chairperson of the Board of Directors of Save for Health Uganda (SHU), delivered the opening speech on behalf of the Board. She welcomed participants to the 8th National Community Health Financing Conference and introduced the Board members.

In her remarks, Dr. Irumba emphasized that the 8<sup>th</sup> edition of the conference focuses on developing operational Guidelines for Community Health Insurance (CHI) schemes. This, she noted, builds on previous efforts to advocate for a fair and inclusive National Health Insurance Scheme (NHIS). Recalling a key resolution from the 7<sup>th</sup> Conference, she highlighted the ongoing lobbying of government for CBHF Guidelines—an initiative inspired by successful examples in Rwanda and Ethiopia—which is now actively being pursued under the leadership of the Ministry of Health.



*Dr. Leticia Nakimuli Irumba, Chairperson of the Board of Directors (SHU), giving her remarks*

She observed that several promoters have submitted diverse

proposals to the Ministry, making this conference a vital platform for harmonization and inclusivity. The ultimate goal, she stressed, is to expand CHI coverage to vulnerable populations while ensuring transparency, sustainability, and formal government recognition.

Dr. Irumba called upon participants to engage in substantive, evidence-based dialogue, work collaboratively to build consensus on a national framework for CHI, and support the leadership role of the Ministry of Health, development partners, technical experts, and CHI promoters. In conclusion, she underscored that universal health insurance coverage must move from vision to reality, achievable only through collective effort.

#### **4.1.3 Remarks by the Commissioner Health Services**

Dr. Upenyitho George, the Commissioner from the Ministry of Health commended the progress of Community-Based Health Insurance Schemes (CBHIS), noting their growing contribution to the delivery of quality and affordable healthcare. However, he pointed out the persistent challenge of balancing affordability with effective self-management, especially in a space where multiple players operate. He posed the critical question of how to make the scheme equitable and favorable for all stakeholders.

Recognizing the demonstrated successes of CBHIS, the Commissioner proposed that these schemes could serve as a precursor to the implementation of the National Health Insurance Scheme (NHIS). He suggested that one of the tangible outcomes of the conference should be to assess how CBHIS can inform and shape the development of NHIS.



*Dr. Upenyho George, the Commissioner from the MoH addressing participants*

The Commissioner further expressed optimism that the conference would yield consensus, enabling the Ministry of Health to finalize and provide official Guidelines for CBHIS. He pledged the Ministry's full support and willingness to collaborate

with SHU and other stakeholders to ease financial burdens associated with promoting CBHIS.

In closing, he emphasized that the moment is ripe for building national consensus on CBHIS and expressed his anticipation that the conference would produce a unified outlook on the future of healthcare financing in Uganda.

#### 4.1.4 Opening Address by the Chief Guest

Dr. Olaro Charles the Director General of Health Services extended his gratitude to Save for Health Uganda for its two decades of leadership in advancing prepayment models for healthcare. He noted that while the conference's focus is on Community Health Financing (CHF), its broader ambition lies in achieving universality, inclusion, and sustainability in Uganda's health financing landscape.

*Dr. Olaro Charles the Director General of Health Services, officially opening the Conference*



He highlighted the current financing context, observing that out-of-pocket (OOP)

expenditure stands at 27.4%, only 1.1% of Ugandans are covered by voluntary health insurance, and the country's Universal Health Coverage (UHC) index remains at 49%, reflecting the absence of a comprehensive national insurance scheme.

On the role of Community Health Financing, he emphasized that CHF has served as a testing ground for Uganda's envisioned National Health Insurance Scheme, offering important lessons for scaling inclusive financing. He further outlined the Ministry of Health's commitments, which include developing national guidelines for CBHI and strengthening the health system through investments in infrastructure upgrades, human resource training and retention, reliable supply of medicines and equipment, accreditation of providers, and improved health information systems.

The Director General also identified persistent challenges such as the lack of a regulatory framework, low public awareness, fragile household incomes, and the exclusion of vulnerable populations from health insurance coverage. Looking ahead, he underscored the need to design mechanisms that protect all Ugandans regardless of income, location, or status. He noted that the Ministry awaits the final CBHI guidelines from this conference for approval and dissemination and is committed to working with CHI promoters to integrate insurance into government initiatives such as the Parish Development Model (PDM).

In conclusion, Dr. Olaro commended the organizers and officially declared the 8th National Community Health Financing Conference open. He urged participants to prioritize equitable financing, quality assurance, and measurable outcomes in their deliberations.

#### **4.2 Guidelines to Facilitate the Expansion of Community-Based Health Insurance (CBHI) Schemes to Achieve Universal Health Coverage and Improve Access to Quality Health Care Services**

The session was chaired by Mr. Makaire Fredrick, Executive Director of Save for Health Uganda (SHU). It was conducted in two segments. The morning session featured presentations from CBHF promoters, who shared the current status of their schemes, highlighting progress, challenges, and opportunities for growth. In the afternoon session chaired by Dr. Nkonwa Innocent, District Health Officer, Luwero, participants turned their attention to the draft guidelines for CBHI operations. This segment comprised detailed presentations followed by interactive discussions, aimed at refining the guidelines to strengthen the role of CBHIs in advancing Universal Health Coverage and enhancing access to quality healthcare services.

##### **4.2.1 Status of SHU-Promoted Community Health Insurance (CHI) Schemes**

Ms. Nazibanja Juliet the Programs Manager Save for Health Uganda provided an overview of the development and current status of Community-Based Health Insurance (CBHI) in Uganda. She traced its origins to Kisizi Hospital in 1996 and noted the establishment of SHU as a national NGO by 2002. To date, SHU operates in 12 districts, serves over 30,000 members, and has maintained a strong record of timely settlement of medical bills.

CBHI in Uganda operates under three models: member-managed, provider-managed, and third-party-managed. The core functions include community sensitization on health insurance, member registration and premium collection, pooling of resources to purchase healthcare services, and ensuring transparency, accountability, and community-responsive benefit design.

*Ms. Nazibanja Juliet the Programs Manager SHU, providing an overview of the current status of Community-Based Health Insurance*



Key highlights from the 2023 National CHF Conference Roadmap emphasized the need to develop legal frameworks for nationwide scale-up, integrate CBHI into government

programmes such as the Parish Development Model (PDM), strengthen linkages with Ministry of Health (MoH) structures, and leverage partnerships for nationwide sensitization.

Opportunities identified included mobilization through government initiatives like PDM, advancing financial inclusion by subsidizing premiums for vulnerable households, aligning CBHI with the National Development Plan, and promoting local government ownership. Technical support in product design, premium setting, and training of CBHI managers was also highlighted.

The call to action underscored the importance of collaboration between MoH and SHU to reduce catastrophic health expenditure, strengthen provider sustainability, and accelerate progress towards Universal Health Coverage (UHC). Ms. Nazibanja also presented step-by-step guidelines for establishing CBHI schemes, ranging from feasibility studies to monitoring and advocacy for quality healthcare delivery.

#### 4.2.2 Status of UPMB's promoted Community Health Insurance schemes

Dr. Alima Hillary the Health Financing specialist from Uganda Protestant Medical Bureau (UPMB) presented the status of their CBHI schemes. UPMB was founded in 1957, was introduced as a faith-based, not-for-profit organization that coordinates a network of over 330 health facilities and 16 training institutions nationwide, with 80% of its services concentrated in rural areas. Its mandate covers preventive, promotive, curative, and rehabilitative health services, alongside institutional capacity building.

*Dr. Alima Hillary the Health Financing specialist from Uganda Protestant Medical Bureau (UPMB) presenting the status of their CBHI schemes*



UPMB's 2025–2030 strategic plan

prioritizes resource diversification, resilience, stewardship, and accountability. Community Health Insurance (CHI) was presented as a key sustainability mechanism and a pathway towards achieving UHC. The Bureau has pioneered provider-managed CBHI schemes in Uganda, notably extending coverage to clergy and congregants of the Church of Uganda through the Kingdom Development Organ (KIDO), while also enrolling non-members.

UPMB's contributions include capacity building for health facility staff, community mobilization and advocacy, provision of start-up kits and mentorship, and partnership development. Currently, UPMB's schemes serve 108,123 active members organized into 662 community groups and supported by 68 trained Healthcare Providers. Annual premiums collected amount to UGX 2.1 billion, with 80% directed towards treatment costs. Outcomes include improved benefit packages, better infrastructure, enhanced health-seeking behavior, reduced self-medication, increased access to quality medicines, and greater community participation in health campaigns.

Despite these achievements, UPMB identified challenges such as high dropout rates due to economic hardships and declining donor support, low annual premium contributions averaging UGX 20,000, high loss ratios driven by high utilization, limited digitalization, and low awareness of CHI across the country.

As a way forward, UPMB proposed intensified sensitization, integration of preventive services, scaling CHI into new regions, and promoting portable health services. Strengthening digital solutions through IT partnerships, operational research, and collaborations with government ministries were emphasized as essential for regulation, sustainability, and expanded coverage.

The presentation concluded by underscoring the potential of faith-based organizations in driving UHC in Uganda, while calling for strategic partnerships, innovation, and stronger community engagement to sustain and scale affordable healthcare access.

#### **4.2.3 Status of Uganda Health Partners Cooperatives**

Mr. Andinda Johnson the Secretary General of Uganda Health Partners Cooperative (UHPC) delivered a presentation on the role of health cooperatives in improving health outcomes. UHPC promotes and strengthens worker cooperatives to enhance access to affordable and quality healthcare, operating on the principle of pooled resources to provide cooperative health insurance. The models promoted include provider-managed and member-managed schemes, both focusing on premium collection, service delivery, and supervision of providers. Key characteristics highlighted were voluntary membership,



*Mr. Andinda Johnson the Secretary General of Uganda Health Partners Cooperative (UHPC) delivering his presentation*

community-rated premiums often paid

quarterly or annually, and defined benefit packages covering outpatient and basic inpatient services. Benefits include financial protection, timely access to care, improved outcomes, and increased productivity for members, while providers benefit from steady revenues and stronger community ties. Challenges noted were low enrollment due to limited awareness, sustainability issues from donor dependence, weak regulatory frameworks, and limited integration into the national health system. Opportunities exist through leveraging community promoters, capacity building, integration with microfinance groups, digitization, and advocacy. The presentation recommended integrating health cooperatives into the National Health Insurance Scheme and fast-tracking supportive laws and regulations.

#### 4.2.4 Plenary Discussion Summary

The plenary discussion following the above presentations highlighted the growing appreciation for the adaptation of community health insurance schemes and emphasized the importance of extending these initiatives to urban communities. Presenters were commended for their engaging and well-structured presentations, which clearly illustrated the situation before and after the interventions. A key concern that emerged was the lack of impact tracking in the past; participants agreed that systematic monitoring and evaluation must now become a central focus.

*Dr. Nkonwa Innocent, DHO Luweero chairing a plenary session.*

It was reported that the Uganda Protestant Medical Bureau (UPMB) is in the process of creating a database to assess and attribute



changes arising from interventions. This effort will require a comprehensive research study to provide reliable evidence for policy and practice. The discussion also underscored the challenge of determining the most effective service provider among the three available options, noting that this will depend on the development of agreed parameters to measure success. Furthermore, participants observed the urgent need to clean up and standardize data collection methods, as current approaches vary significantly. Evaluating health schemes using indicators such as growth, longevity, and sustainability was also identified as a valuable strategy for generating actionable insights.

Looking to the future, participants proposed greater integration of public spaces with large community followings as a way of enhancing the visibility and reach of health insurance schemes. They further emphasized the importance of fostering openness within government health facilities, particularly at lower levels, to encourage collaboration with private enterprises. In line with this, it was noted that a directive

has already been issued requiring all subcounty-level health facilities to establish a private wing, presenting an opportunity for partnership and innovation.

As for the way forward, participants reached a consensus to adopt Community-Based Health Financing Schemes as the official name to encompass all the relevant concepts being promoted in Uganda. It was therefore agreed that the guidelines being developed be named Guidelines for Community-Based Health Financing Schemes. However, it was agreed that this process should begin with the development of harmonized CBHF Guidelines to provide an immediate basis for action. The session concluded with a call for further dialogue and engagement to ensure that these ideas are effectively operationalized and implemented in a sustainable manner.

### **4.3 Guidelines to Strengthen the operations CBHF to Improve Access to Quality Health Care”**

#### **4.3.1 MoH Draft Guidelines for Community-Based Health Financing Schemes**

##### **Summary of Presentation on Draft Guidelines for Community-Based Health Financing Schemes**

Mr. Walimbwa Aliyi, Principal Planner at the Ministry of Health, presented the Draft Guidelines for Community-Based Health Financing (CBHF) Schemes. The guidelines are intended to standardize, regulate, and strengthen CBHF schemes as part of Uganda’s journey toward Universal Health Coverage (UHC) by 2030.

Mr.



*Walimbwa Aliyi the Principal Planner at MoH, presenting the Draft Guidelines for Community-Based Health Financing (CBHF) Schemes.*

Key highlights included:

- **Institutional Arrangements:** Clear roles for the Ministry of Health, Ministry of Gender, Partners, Healthcare Providers, and community members, with emphasis on formal agreements and accountability mechanisms.
- **Financing:** CBHF schemes to be primarily funded through member contributions, supplemented by donations, government support, and partners. Resources will cover service delivery, quality improvements, administration, and training.
- **Benefits Package:** Focus on preventive, promotive, and curative services tailored to community needs and available resources.
- **Healthcare Providers:** Implementing hospitals to contract and supervise accredited providers, ensuring compliance with standards and referral systems.

- **Grievance Mechanism:** Structured processes for addressing disputes to enhance trust and transparency.
- **Monitoring and Evaluation:** Strong M&E frameworks to track performance, financial accountability, and membership growth for evidence-based decision-making.
- **Implementation Tools:** Annexes with technical details and templates to guide application at various levels.

#### 4.3.2 The Community Based Health Financing Guidelines by SHU

Mr. Friday Moses, the Resource Mobilization Officer at Save for Health Uganda (SHU), presented the organization's proposals to strengthen the Ministry of Health Draft Guidelines on Community-Based Health Financing (CBHF). His presentation stressed the importance of clear definitions, structured management, and a strong regulatory framework as the basis for enhancing the effectiveness of CBHF schemes across Uganda.



*Mr. Friday Moses  
Resource Mobilization Officer, (SHU)  
presenting SHU's proposal Draft Guidelines on Community-Based Health Insurance (CBHI).*

He explained that CBHF is a voluntary, community-driven arrangement

rooted in solidarity and risk pooling, where members collectively finance healthcare costs and actively participate in governance through democratic processes such as electing leaders and shaping decisions.

The presentation also provided clarification of key terms—including Beneficiary, Community, Cover Period, Healthcare Provider, and Member—underscoring the need for standardization and a shared understanding across schemes. A SWOT analysis was presented, highlighting both the potential and challenges of CBHI in Uganda. The strengths identified included existing structures and lessons from long-standing schemes, while weaknesses such as poor coordination, small membership bases, limited

benefit packages, and attraction mainly to low-income earners were noted. Opportunities for growth were seen in the government's commitment under the National Development Plan IV and the 2015 Social Protection Policy, donor interest, and the East African Community's pursuit of universal health insurance. However, threats such as the absence of a national policy framework, the government's free healthcare policy, and diminishing interest from promoters due to delays in policy adoption were emphasized.

SHU's proposals aim to contribute to Universal Health Coverage by scaling up standardized and regulated CBHF schemes. The overall goal is to improve access to quality healthcare through well-structured systems supported by community participation, effective governance, transparency, accountability, sustainable funding, sound financial management, and strong risk management strategies. Specific objectives include defining the functions of CBHF in Uganda, developing a comprehensive framework for creation and management, and introducing grievance resolution mechanisms to strengthen scheme administration.

In addition, Mr. Friday highlighted the importance of advocacy for the integration of CBHF into the National Health Insurance Scheme and the development of a robust communication strategy to promote awareness and engagement. He concluded by emphasizing the need for structured grievance resolution mechanisms at different levels—within schemes, between schemes and providers, among different schemes, and with external partners. Such systems, he noted, are crucial in fostering trust, safeguarding accountability, and ensuring the long-term sustainability of CBHF schemes in Uganda.

#### **4.4 Plenary Discussions**

The group discussions, which ran from Day 2 to Day 5, were central to the conference and focused on refining models managed CBHF schemes of member-managed, provider-managed, and third-party integration of technology, grievance redress, confidentiality, risk management, monitoring and evaluation, and the role of local authorities. The groups further developed sections of the draft guidelines—such as situation analysis, guiding principles, objectives, and interpretations—culminating in a roadmap to strengthen the governance and sustainability of CBHF schemes in Uganda



*Members of Group one making deliberations*

## **Summary of Plenary Discussions**

Building of the group deliberations, the plenary sessions of the 8th National Community Health Financing Conference

provided a platform for stakeholders to refine the Draft Guidelines on Community-Based Health Insurance Schemes and Health Cooperatives, and to propose strategies for strengthening Community-Based Health Financing (CBHF) in Uganda.

Key outcomes included recommendations to broaden definitions and scope, prioritize communication strategy, and ensure inclusivity across income levels and regions. Participants emphasized the importance of cultural sensitivity in premium setting, alignment with legal frameworks, and the development of clear monitoring, evaluation, and grievance redress mechanisms. Proposals by Save for Health Uganda were also reviewed, highlighting both strengths and sustainability challenges of existing schemes. Collectively, the discussions reaffirmed the draft guidelines as a strong framework for expanding equitable, affordable, and sustainable health services, positioning Uganda closer to achieving Universal Health Coverage by 2030

Discussions began with the refinement of definitions and scope within the draft. Participants emphasized the importance of including the term “promoter” among the key definitions and distinguishing clearly between a “member” and a “household.” They also underscored the need for communication strategy to stand as a substantive theme, given its role in mobilization, awareness creation, and membership retention.



**Ms.**

***Nalubwama Jacinta Project Administrator SHU, making a presentation***

Attention was drawn to the inclusivity of the framework, with participants noting that it should address not only low-income earners but all income categories. Expansion into culturally distinct regions, such as Karamoja, was highlighted as an opportunity that must be guided by in-depth cultural research to inform appropriate premium determination. Furthermore, caution was urged regarding the naming of schemes, to ensure alignment with the Insurance Regulatory Authority's legal framework.

Save for Health Uganda (SHU) presented proposals to improve the Ministry of Health draft guidelines, supported by a SWOT analysis of CBHI schemes. Strengths such as established structures and community experience were acknowledged, but participants also recognized persistent challenges, including limited geographical coverage, sustainability concerns, and inconsistencies in benefit packages. These reflections guided a deeper discussion on scheme structures, membership benefits, coverage periods, and institutional roles. Participants strongly advocated for harmonized financing mechanisms, well-balanced benefit packages, and clarified responsibilities among stakeholders to guarantee the resilience and long-term viability of CBHI schemes.

Further plenary engagements were informed by the work of smaller breakout groups. Their contributions refined the guiding principles for establishing and managing CBHF schemes and sharpened the goals and objectives of the framework. Specific thematic areas were also



*Members of Group three holding discussions which were presented in the plenary*

developed, including: A Monitoring and Evaluation framework to track progress

and impact of CBHFS; Grievance redress mechanisms to ensure accountability and fairness in scheme management; and a local government accreditation framework to strengthen oversight of CBHFS operations.



*Group two  
discussions*

*Intensive  
consultations  
among  
participants  
ahead of  
plenary  
presentations*

Collectively,  
these  
discussions  
affirmed that  
the Draft  
Guidelines  
represent a

comprehensive framework for promoting equitable access to health services while safeguarding financial sustainability.

Clarifications were also made with regards to institutional roles, financing strategies, benefit packages, monitoring systems, and accountability structures.

Finally, there was the recognition of proposed Guidelines as a critical step toward Uganda's attainment of Universal Health Coverage by 2030.



*Plenary discussion being guided by the Executive Director- SHU*

#### **4.5 Roadmap for the Approval of the Community-Based Health Financing Schemes' Guidelines 2025**

The approval process for the Community-Based Health Financing (CBHF) Schemes' Guidelines 2025 will be undertaken in a phased manner. The Ministry of Health (MoH), with support from Save for Health Uganda (SHU), will finalize the draft guidelines in September 2025 and submit them to the Director General of Health Services. During the same period, the draft will be presented to key Technical Working Groups, including the Social Insurance, SPAFID, and Community Health TWGs, to ensure technical validation.

From October to November 2025, the Commissioner of the Community Health Department will present the guidelines to the Senior Management Committee, the Health Policy Advisory Committee, and the Top Management Committee for approval. The final step in the approval process will be submission to the Minister of Health for signature in December 2025.

Dissemination will follow in January 2026 through a stakeholder launch meeting, printing, and distribution of both the main and simplified versions of the guidelines. Thereafter, MoH and partners will engage stakeholders through training and capacity-building initiatives to facilitate smooth implementation.

This roadmap ensures that the guidelines move systematically from drafting to approval and dissemination, with strong stakeholder involvement at each stage.

## **5.0 Conclusion**

The 8th National Community Health Financing Conference reaffirmed the critical role of Community-Based Health Financing initiatives in advancing Uganda's Universal Health Coverage agenda. Through constructive dialogue and collective commitment, participants developed a comprehensive set of guidelines and a roadmap for their approval and implementation.

While challenges such as limited coverage, sustainability, and regulatory gaps persist, the conference demonstrated strong momentum toward inclusive, sustainable, and community-owned health financing models. The adoption of the draft Guidelines, coupled with effective implementation, will significantly enhance financial protection, expand access to quality healthcare, and reduce inequities across Uganda.

The conference closed with a renewed call to action for all stakeholders government, development partners, civil society, and communities to sustain collaboration, champion policy advocacy, and invest in strengthening CBHF as a cornerstone of equitable health financing.

## **6.0 Recommendations**

Participants made the following recommendations for strengthening CBHF schemes operations:

### **Definitions & Structure**

Include “promoter” as a key definition and distinguish “member” from “household.”

Broaden the title of the guidelines to capture all essential concepts.

### **Inclusivity & Expansion**

Ensure schemes cover all income groups, not just low-income earners.

Expand CBHF into underserved regions such as Karamoja, guided by cultural research to inform premium setting.

### **Governance & Regulation**

Align scheme naming with Insurance Regulatory Authority laws and national policy frameworks.

Establish a local government accreditation mechanism for CBHF operations.

### **Sustainability & Financing**

Harmonize financing models to balance affordability with comprehensiveness.

Mobilize resources through multi-sectoral partnerships and consider premium subsidies for vulnerable groups.

### **Accountability & Monitoring**

Develop clear Monitoring and Evaluation (M&E) frameworks and Key Performance Indicators (KPIs).

Strengthen grievance redress mechanisms at all levels to build trust and ensure transparency.

### **Awareness & Communication**

Elevate communication strategies as a central theme to support community mobilization, sensitization, and member retention.

## **7.0 Resolutions**

The conference adopted the following resolutions:

1. To finalize, validate, and submit the Draft CBHF Guidelines to the Ministry of Health for official approval by December 2025.
2. To promote harmonization of existing CBHF models into a unified national framework that ensures sustainability, accountability, and transparency.
3. To advocate for the integration of CBHF into the National Health Insurance Scheme (NHIS) and broader government health financing frameworks.
4. To establish multi-stakeholder collaboration platforms for continued dialogue, knowledge sharing, and policy engagement.
5. To strengthen digital systems for data collection, enrolment, and scheme monitoring in order to improve efficiency and impact assessment.

## **7.0 Official Closure**

### **7.1 Closing Speech by the Chairperson of the Board of Directors, Save For Health Uganda. Dr. Leticia Nakimuli Irumba (PhD)**

The closing session of the 8th National Community Health Financing (CHF) Conference was graced by remarks from the Chairperson of the Board of Directors of Save for Health Uganda. She warmly thanked the Chief Guest, government officials from the Ministries of Health and Gender, Labour and Social Development, representatives from local governments, development partners, promoters of community health insurance, and all participants for their active engagement throughout the week.

She noted with satisfaction that the conference had been marked by rich discussions, passionate debates, and constructive ideas, all reflecting a shared commitment to strengthening health financing in Uganda. The Chairperson identified the development of operational guidelines for community-based health financing schemes as the most significant achievement of the conference. She stressed that these guidelines represent not just a document but a practical roadmap to enhance quality, transparency, and sustainability in community-based health insurance.

While celebrating the success of the conference, she reminded participants that the next step—official approval and adoption of the guidelines—remains crucial. She assured them that continued lobbying and collaboration with relevant authorities would be pursued to secure timely endorsement, thereby accelerating progress toward universal health coverage.

In closing, she expressed deep appreciation for the commitment and wisdom of all stakeholders, wished them safe journeys back to their communities, and encouraged them to sustain the spirit of unity and purpose that had defined the conference.

## **7.2 Closing speech by Ms. Nakanwagi Brenda, (MoH) on behalf of the Commissioner Health Service, Community Health Department- Ministry of Health**



**Ms.**

**Nakanwagi Brenda, delivering closing remarks on behalf of the Director General MoH.**

The closing session was marked by words of appreciation from Ms. Nakanwagi Brenda, representing the Commissioner Health services- MoH Community Health Department, who commended participants for responding positively to the call to attend and for their constructive engagement throughout the five-days conference. She acknowledged their valuable contributions toward developing the Guidelines for the management of Community-Based Health Financing Schemes (CBHFS) in Uganda.

Ms. Nakanwagi went on to outline the next steps in the approval process, stressing the importance of adhering to the Ministry of Health's established procedures. In this regard, she pledged to support the Save for Health Uganda (SHU) team in scheduling key meetings with relevant stakeholder departments within the Ministry, to ensure that the guidelines move smoothly through the approval channels. She further emphasized that the final draft of the guiding principles would require submission in the form of a comprehensive report, first to the Director General, and subsequently through the ministry's internal approval process.

She informed participants that as the Ministry of Health, they recognize the vital role CBHF plays in reducing out-of-pocket expenditures, protecting families from catastrophic health costs, and building trust in our health system. She also informed members that MoH remains committed to:

1. Mobilizing resources both domestically and from development partners to promote and scale up CBHF schemes across the country.
2. Providing policy guidance and technical support to ensure community health financing is well integrated into the broader health financing framework.
3. Strengthening partnerships with organizations like SHU and other stakeholders so that we can achieve greater impact together.
4. Promoting awareness and community mobilization to ensure Ugandans appreciate the value of pooling resources for health security.

She urged members to carry forward the spirit of collaboration, innovation, and resilience that has characterized our discussions. She emphasized that Ministry of Health remains committed to walk this journey with CBHF promoters until community-based health financing becomes a cornerstone in the achievement of universal health insurance for all Ugandans.

In conclusion, she thanked Save for Health Uganda for organizing the 8<sup>th</sup> National CHF conference and, all participants for their dedication and the wealth of ideas shared in support of Uganda's drive toward universal health coverage. With these remarks, she officially declared the conference closed.

END

## 8.0 Annex

### 8.1 Roadmap for the approval of the Community-Based Health Financing Schemes' Guidelines 2025.

| Issue                                                       | Action                                                                                  | Responsible Centre                       | Time frame     | Comments |
|-------------------------------------------------------------|-----------------------------------------------------------------------------------------|------------------------------------------|----------------|----------|
| Final Draft                                                 | Finalize the draft guideline                                                            | MoH supported by SHU                     | September 2025 |          |
| Submit to the DGHS                                          | Meet and hand over the Draft guideline for approval processes                           | MoH, SHU and partners                    | September 2025 |          |
| Present to the relevant Technical Working Groups            | Social Insurance Technical Committee -Ministry of Gender, Labour and Social Development | MoH (Mr. Aliyi Walimbwa)                 | September 2025 |          |
|                                                             | Present to SPAFID TWG (MoH)                                                             | MoH (Ms. Brenda Nakanwagi)               | September 2025 |          |
|                                                             | Present to Community Health TWG (MoH)                                                   | MoH (Ms. Brenda Nakanwagi)               | September 2025 |          |
| Approval by the Senior and Top Management Committees of MoH | Present to the Senior Management Committee                                              | MoH (Commissioner Community Health Dept) | October 2025   |          |
|                                                             | Present to Health Policy Advisory Committee                                             | MoH (Commissioner Community Health Dept) | November 2025  |          |
|                                                             | Present to the Top Management Committee                                                 | MoH (Commissioner Community Health Dept) | November 2025  |          |
| Approval by the Minister                                    | Submit the guideline for the Minister of Health for Signature                           | MoH (Commissioner Community Health Dept) | December 2025  |          |

|                                       |                                                              |                                                 |                      |  |
|---------------------------------------|--------------------------------------------------------------|-------------------------------------------------|----------------------|--|
| Launch and disseminate the guidelines | Hold a stakeholder meeting to launch the guidelines          | MoH Community Health Dept and Planning Division | January 2026         |  |
|                                       | Print and distribute (main & popular version) the guidelines | Partners                                        |                      |  |
| Engage the stakeholders               | Capacity building, training etc.                             | MoH and Partners                                | January 2026 onwards |  |

## 8.2 List of Participants of the 8th national CHF Conference at Imperial Golf View Hotel.

### **8<sup>TH</sup> NATIONAL CHF CONFERENCE, 18<sup>TH</sup> - 22<sup>ND</sup> AUGUST 2025 AT IMPERIAL GOLF VIEW HOTEL - ENTEBBE**

#### **REGISTRATION LIST OF PARTICIPANTS**

| SN | Name                        | Designation                   | Work place/<br>Organization | District | Telephone<br>contact       | Email address                                                            |
|----|-----------------------------|-------------------------------|-----------------------------|----------|----------------------------|--------------------------------------------------------------------------|
| 1  | Dr. Olaro Charles           | Director Health Services      | Ministry of Health          | Kampala  | 0772-516363                |                                                                          |
| 2  | Dr. Upenytho George         | Commissioner, Health services | Ministry of Health          | Kampala  | 0772-564798                | <a href="mailto:upenytho.george@gmail.com">upenytho.george@gmail.com</a> |
| 3  | Dr. Nakimuli Leticia Irumba | Lecturer                      | St. Lawrence University     | Kampala  | 0772-460853                | <a href="mailto:nakimulileticia@gmail.com">nakimulileticia@gmail.com</a> |
| 4  | Mr. Makaire Fredrick        | Executive Director            | Save for Health Uganda      | Kampala  | 0772-515466                | <a href="mailto:fmakaire@shu.org.co">fmakaire@shu.org.co</a>             |
| 5  | Mr. Walimbwa Aliyi          | Principle health planner      | MOH                         | Kampala  | 0702-447241<br>0783-918134 | <a href="mailto:aliyi2002@gmail.com">aliyi2002@gmail.com</a>             |
| 6  | Dr. Kamba Samuel            | Senior Health Planner         | Ministry of Health          | Kampala  | 0750-543776                | <a href="mailto:kambasam@gmail.com">kambasam@gmail.com</a>               |
| 7  | Ms. Brenda Nakanwagi        | Senior Program Officer        | Ministry of Health          | Kampala  | 0706-979546                | <a href="mailto:Brendamulla5@gmail.com">Brendamulla5@gmail.com</a>       |

| SN | Name                           | Designation                             | Work place/<br>Organization    | District | Telephone<br>contact       | Email address                                                            |
|----|--------------------------------|-----------------------------------------|--------------------------------|----------|----------------------------|--------------------------------------------------------------------------|
| 8  | Ms. Faith Mirimo               | Health Financing Specialist             | Ministry of Health             | Kampala  | 0774-928781                | <a href="mailto:frugasira@yahoo.com">frugasira@yahoo.com</a>             |
| 9  | Mr.Kagimu Edward               |                                         | MoGLSD                         |          | 0701-264540                | <a href="mailto:edwardkagimu@gmail.com">edwardkagimu@gmail.com</a>       |
| 10 | Dr. Nkonwa Innocent            | DHO                                     | Luwero DLG                     | Luwero   | 0704-582305<br>0772-342202 | <a href="mailto:nkonwai@yahoo.com">nkonwai@yahoo.com</a>                 |
| 11 | Ms. Makobole Christine         | Health financing specialist             | UPMB                           | Kampala  | 0772-361863<br>0705-137846 | <a href="mailto:cmakobole@upmb.co.ug">cmakobole@upmb.co.ug</a>           |
| 12 | Dr. Alima Hillary              | Director HSS & MM                       | UPMB                           | Kampala  | 0772-412910                | <a href="mailto:halima@upmb.co.ug">halima@upmb.co.ug</a>                 |
| 13 | Mr. Ajuna Patrick              | P & R Officer                           | Federation of Uganda Employers | Kampala  | 0772-844031                | <a href="mailto:Patrick.ajuna@fue.co.ug">Patrick.ajuna@fue.co.ug</a>     |
| 14 | Mr. Andinda Johnson            | General Secretary                       | UHPC                           | Kampala  | 0772-820966                | <a href="mailto:andinda.johnson@gmail.com">andinda.johnson@gmail.com</a> |
| 15 | Mrs. Nazibanja Juliet Kibirige | Programs Manager                        | Save for Health Uganda         | Kampala  | 0772-39382                 | <a href="mailto:jknazbanja@shu.org.ug">jknazbanja@shu.org.ug</a>         |
| 16 | Mr. Friday Moses               | Resource Mobilisation Officer           | Save for Health Uganda         | Kampala  | 0775-557843                | <a href="mailto:mfriday@shu.org.ug">mfriday@shu.org.ug</a>               |
| 17 | Ms Asio Veronica               | Finance Manager                         | Save for Health Uganda         | Kampala  | 0772-866751                | <a href="mailto:vasio@shu.org.ug">vasio@shu.org.ug</a>                   |
| 18 | Mr. Kabaale Robert             | Monitoring and Evaluation Officer       | Save for Health Uganda         | Kampala  | 0772-318318                | <a href="mailto:rkabaale@shu.org.ug">rkabaale@shu.org.ug</a>             |
| 19 | Mr. Waiswa Kenneth             | Project Marketing and Promotion Officer | Save for Health Uganda         | Kampala  | 0700-737581                | <a href="mailto:mkwaiswa@shu.org.ug">mkwaiswa@shu.org.ug</a>             |

| SN | Name                     | Designation              | Work place/<br>Organization     | District | Telephone<br>contact | Email address                                                                                      |
|----|--------------------------|--------------------------|---------------------------------|----------|----------------------|----------------------------------------------------------------------------------------------------|
| 20 | Ms. Nalubwama<br>Jacinta | Project<br>Administrator | Save for Health<br>Uganda       | Kampala  | 0703-210374          | <a href="mailto:jnalubwama@shu.org.ug">jnalubwama@shu.org.ug</a>                                   |
| 21 | Rev. Musobozi<br>Ezra    | Executive<br>Director    | KIDA                            | Kabarole | 0772-469333          | <a href="mailto:musoboziezra@gmail.com">musoboziezra@gmail.com</a>                                 |
| 22 | Dr. Musisi Fred          | Rapporteur               | Muteesa Royal<br>University     | Kampala  | 0752-658392          | <a href="mailto:Musisifred16@gmail.com">Musisifred16@gmail.com</a>                                 |
| 23 | Ms. Tibaga<br>Martha     | Rapporteur               | Muteesa Royal<br>University     | Kampala  | 0704-937761          | <a href="mailto:marthatibaga@gmail.com">marthatibaga@gmail.com</a>                                 |
| 24 | Ms. Mugoya<br>Judy       | Country<br>Manager       | Smart<br>Applications<br>Uganda | Kampala  | 0772-481334          | <a href="mailto:judy.mugoya@smartapplicationsgroup.com">judy.mugoya@smartapplicationsgroup.com</a> |

### 8.3 Program for the 8<sup>th</sup> National CHF conference

#### 8<sup>th</sup> National Community Health Financing Conference Day One: Monday 18<sup>th</sup> August 2025

| Time                                                                                                                                                                                             | Activity / Topic                     | Titles of presentations/ speeches | Mode of presentation | Presenter/ person(s) in charge                    | Session chair                                 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-----------------------------------|----------------------|---------------------------------------------------|-----------------------------------------------|
| 7:30AM – 9:00 AM                                                                                                                                                                                 | Arrival and registration             |                                   |                      | Ms. Jacinta Nalubwama, Project Administrator, SHU | Ms. Veronica Asio, Finance Manager, SHU       |
| 9:00 AM – 9:30 AM                                                                                                                                                                                | Setting the stage and prayer         | Prayer and Introductions          | Self-introduction    | All                                               | Master of Ceremony                            |
| 9:30AM -9:50 AM                                                                                                                                                                                  | Conference background and objectives |                                   | Speech               | Mr. Fredrick Makaire, Executive Director, SHU     |                                               |
| 9:50AM – 10:00 AM                                                                                                                                                                                | Official Welcome                     | Welcome Remarks                   | Speech               | Dr. Leticia Nakimuli Irumba, Board Chair, SHU     | Mr. Fredrick Makaire, Executive Director, SHU |
| 10:00AM – 11:00AM                                                                                                                                                                                | Morning Tea Break                    |                                   |                      |                                                   |                                               |
| Sub-Theme: Guidelines to facilitate expansion of Community Based Health Insurance (CBHI) schemes to achieve universal health insurance coverage and ease access to quality health care services. |                                      |                                   |                      |                                                   |                                               |
| 11:00 AM – 11:20AM                                                                                                                                                                               |                                      |                                   | Presentation         | Ms. Nazibanja Juliet,                             |                                               |

|                   |                                                              |                                                           |                    |                                                          |                                                     |
|-------------------|--------------------------------------------------------------|-----------------------------------------------------------|--------------------|----------------------------------------------------------|-----------------------------------------------------|
|                   | Status of Community Based Health Insurance (CBHI) in Uganda. | CBHI in Uganda: Status, challenges and opportunities.     |                    | Programs Manager, SHU                                    | Mr. Makaire Fredrick, Executive Director, SHU       |
| 11:20AM – 11:40AM |                                                              |                                                           |                    | UPMB                                                     |                                                     |
| 11:40AM – 12:00PM |                                                              |                                                           |                    | UHPC                                                     |                                                     |
| 12:00PM – 12:20PM |                                                              |                                                           |                    | ENABEL                                                   |                                                     |
| 12:20PM – 1:00PM  |                                                              |                                                           | Plenary discussion |                                                          |                                                     |
| 1:00PM – 2:00PM   | Lunch Break                                                  |                                                           |                    |                                                          |                                                     |
| 2:00PM – 3:00PM   | Proposals for CBHI guidelines in Uganda                      | MoH draft CBHI guidelines.                                | Presentation       | Mr. Aliyi Walimbwa Principle Planner, Ministry of Health | Dr. Nkonwa Innocent District Health Officer, Luwero |
| 3:00PM-3:30PM     |                                                              | Reactions and clarifications                              | Plenary discussion |                                                          |                                                     |
| 3:30PM – 4:30PM   |                                                              | SHU’s proposals to improve the MoH draft CBHI guidelines. | Presentation       | Mr. Friday Moses Resource Mobilisation Officer, SHU      |                                                     |
| 4:30PM – 5:00PM   |                                                              | Reactions and clarifications                              | Plenary discussion |                                                          |                                                     |
| 5:00PM            | Evening Tea Break                                            |                                                           |                    |                                                          |                                                     |
| END OF DAY 1      |                                                              |                                                           |                    |                                                          |                                                     |

## 8<sup>th</sup> National Community Health Financing Conference Day two: Tuesday 19<sup>th</sup> August 2025

| Time               | Activity / Topic                                                           | Topics/ Titles of presentations | Mode of presentation | Presenter/ person(s) in charge                    | Session chair                                |
|--------------------|----------------------------------------------------------------------------|---------------------------------|----------------------|---------------------------------------------------|----------------------------------------------|
| 7:30AM – 8:30 AM   | Arrival and registration                                                   |                                 |                      | Ms. Jacinta Nalubwama, Project Administrator, SHU | Ms. Veronica Asio Finance Manager, SHU       |
| 8:30 – 9:00AM      | Recap of Day 1                                                             | Prayer                          |                      | All                                               | Master of Ceremony                           |
|                    |                                                                            | Key issues from Day 1           | Presentation         | Rapporteur                                        |                                              |
|                    |                                                                            |                                 | Plenary Discussion   |                                                   |                                              |
| 9:00AM – 10:30AM   | Analysing the presented proposals (Identifying common and differing areas. |                                 | Group discussions    | All                                               | Mr. Makaire Fredrick Executive Director, SHU |
| 10:30AM – 11:00 AM | Morning Tea Break                                                          |                                 |                      |                                                   |                                              |
| 11:00AM – 1:00PM   | Analysing the presented proposals (Identifying common and differing areas) |                                 | Group discussions    | All                                               | Dr. Kamba Samuel Senior Planner, MoH.        |
| 1:00PM – 2:00PM    | Lunch Break                                                                |                                 |                      |                                                   |                                              |

|                |                    |                          |                       |     |  |
|----------------|--------------------|--------------------------|-----------------------|-----|--|
| 2:00PM- 5:00PM | Presenting reports | Power Point presentation | Group Representatives | All |  |
| 5:00PM         | Evening Tea Break  |                          |                       |     |  |
| END OF DAY 2   |                    |                          |                       |     |  |

### 8<sup>th</sup> National Community Health Financing Conference Day Three: Wednesday 20<sup>st</sup> August 2025

| Time               | Activity / Topic                               | Topics/ Titles of presentations | Mode of presentation  | Presenter/ person(s) in charge                    | Session chair                                                                            |
|--------------------|------------------------------------------------|---------------------------------|-----------------------|---------------------------------------------------|------------------------------------------------------------------------------------------|
| 7:30 – 8:30 AM     | Arrival and registration                       |                                 |                       | Ms. Jacinta Nalubwama, Project Administrator, SHU | Ms. Veronica Asio Finance Manager, SHU                                                   |
| 8:30 – 9:00 AM     | Recap of Day 2                                 | Prayer                          |                       | All                                               | Master of Ceremony                                                                       |
|                    |                                                | Key issues from Day 2           | Presentation          | Rapporteur                                        |                                                                                          |
|                    |                                                |                                 | Plenary Discussion    |                                                   |                                                                                          |
| 9:00AM – 10:30AM   | Harmonizing proposals for the CBHI guidelines. |                                 | Group discussions     | All                                               | Mr. Makaire Fredrick Executive Director SHU<br><br>Dr. Kamba Samuel Senior Planner, MoH. |
| 11:00AM – 11:30 AM | Morning Tea Break                              |                                 |                       |                                                   |                                                                                          |
| 11:30AM – 1:00PM   | Presentation of harmonised proposals           | Power Point presentation        | Group Representatives | All                                               |                                                                                          |
| 1:00PM – 2:00PM    | Lunch Break                                    |                                 |                       |                                                   |                                                                                          |
| 2:00PM- 4:00PM     | Harmonizing proposals for the CBHI guidelines  |                                 | Group discussions     | Group Representatives                             |                                                                                          |
| 4:00PM-5:00PM      | Presentation of harmonised proposals           | Power Point presentation        | Group Representatives | All                                               |                                                                                          |
| 5:00PM             | Evening Tea Break                              |                                 |                       |                                                   |                                                                                          |
| END OF DAY 3       |                                                |                                 |                       |                                                   |                                                                                          |

### 8<sup>th</sup> National Community Health Financing Conference Day Four: Thursday 21<sup>st</sup> August 2025

| Time           | Activity / Topic         | Topics/ Titles of presentations | Mode of presentation | Presenter/ person(s) in charge                    | Session chair                          |
|----------------|--------------------------|---------------------------------|----------------------|---------------------------------------------------|----------------------------------------|
| 7:30 – 8:30 AM | Arrival and registration |                                 |                      | Ms. Jacinta Nalubwama, Project Administrator, SHU | Ms. Veronica Asio Finance Manager, SHU |
| 8:30 – 9:00 AM |                          | Prayer                          |                      | All                                               |                                        |

| Time               | Activity / Topic                              | Topics/ Titles of presentations | Mode of presentation               | Presenter/ person(s) in charge | Session chair                               |
|--------------------|-----------------------------------------------|---------------------------------|------------------------------------|--------------------------------|---------------------------------------------|
|                    | Recap of Day 3                                | Key issues from Day 3           | Presentation<br>Plenary Discussion | Rapporteur                     | Master of Ceremony                          |
| 9:00AM – 10:30AM   | Harmonizing proposals for the CBHI guidelines |                                 | Group discussions                  | All                            | Mr. Makaire Fredrick Executive Director SHU |
| 11:00AM – 11:30 AM | Morning Tea Break                             |                                 |                                    |                                |                                             |
| 11:30AM – 1:00PM   | Presentation of harmonised proposals          | Power Point presentation        | Group Representatives              | All                            |                                             |
| 1:00PM – 2:00PM    | Lunch Break                                   |                                 |                                    |                                | Dr. Kamba Samuel Senior Planner, MoH.       |
| 2:00PM- 4:00PM     | Harmonizing proposals for the CBHI guidelines |                                 | Group discussions                  | Group Representatives          |                                             |
| 4:PM-5:00PM        | Presentation of harmonised proposals          | Power Point presentation        | Group Representatives              | All                            |                                             |
| 5:00PM             | Evening Tea Break                             |                                 |                                    |                                |                                             |
| END OF DAY 4       |                                               |                                 |                                    |                                |                                             |

### 8<sup>th</sup> National Community Health Financing Conference Day Five: Friday 22<sup>nd</sup> August 2025

| Time                      | Activity / Topic                                           | Topics/ Titles of presentations               | Mode of presentation               | Presenter/ person(s) in charge                    | Session chair                          |
|---------------------------|------------------------------------------------------------|-----------------------------------------------|------------------------------------|---------------------------------------------------|----------------------------------------|
| 7:30 – 8:30 AM            | Arrival and registration                                   |                                               |                                    | Ms. Jacinta Nalubwama, Project Administrator, SHU | Ms. Veronica Asio Finance Manager, SHU |
| 8:30 – 9:00 AM            | Recap of Day 2                                             | Prayer                                        |                                    | All                                               | Master of Ceremony                     |
|                           |                                                            | Key issues from day 2                         | Presentation<br>Plenary Discussion | Rapporteur                                        |                                        |
| 9:00AM – 11:00AM          | Road map to fast track the approval of the CBHI guidelines |                                               | Plenary Discussion                 | Mr. Aliyi Walimbwa                                |                                        |
| <b>11:00AM – 11:30 AM</b> | <b>Morning Tea Break</b>                                   |                                               |                                    |                                                   |                                        |
| 11:30AM – 12:30PM         | Closing Remarks                                            | Conclusions and resolutions of the conference | Presentation                       | Rapporteur                                        | Master of Ceremony                     |
| 12:30PM – 1:00PM          |                                                            | Closing remarks                               | Speech                             | Mr. Fredrick Makaire, Executive Director, SHU     |                                        |

| Time              | Activity / Topic | Topics/ Titles of presentations | Mode of presentation | Presenter/ person(s) in charge                | Session chair |
|-------------------|------------------|---------------------------------|----------------------|-----------------------------------------------|---------------|
|                   |                  | Official Closing remarks        | Speech               | Dr. Leticia Nakimuli Irumba, Board Chair, SHU |               |
| 1:00PM – 2:00PM   | Lunch Break      |                                 |                      |                                               |               |
| 2:00PM Onwards    | Departure        |                                 |                      |                                               |               |
| END OF CONFERENCE |                  |                                 |                      |                                               |               |